



FOCUS

FELLOWSHIP OF CATHOLIC
UNIVERSITY STUDENTS

FISCAL YEAR 2011 ANNUAL REPORT



LETTER FROM THE PRESIDENT

My Dear Friends in Christ,

Good news, bad news. First, the bad news, both the Church and the culture appear to be at a crossroads; either our best days are ahead of us, or they are behind us, and if we don't change the way we are doing things, our future does not look too bright. Now, the good news, Catholicism works. Whenever the Church shows up with vitality, truth and charity, the world changes for the better.

Five hundred years ago, while leading the renewal of the Church, St. Ignatius of Loyola, the founder of the Jesuits, would conclude each of his meetings with his young leaders with a simple phrase, "Go, set the world on fire!"

Never before have I been more convinced of the profound opportunity for FOCUS to change impressionable lives on the college campus and send these young men and women into joyful lifetimes of Catholic service.

Father Jonathon Morris, Fox News Analyst and author of *God Wants You Happy*, wrote to us recently stating:

"I believe America is at a unique junction in its own salvation history. University students are longing to rebel against the nihilistic offerings of their secular surroundings, but heralds of compelling alternatives are scarce. FOCUS is the only national organization offering our youth a Catholic alternative worthy of their noble aspirations."

So many young men and women yearn for something more, and when reached by our missionaries and presented the Truth found in Jesus and His Church, they are responding. They are responding to a deep desire for authentic joy found in authentic caring relationships in Catholic communities grounded in Christ. They are becoming disciples and joyfully returning to the Church, going to Mass, and receiving the Sacraments. They are sharing the Good News with peers both on campus and after they graduate. Many are now entering seminaries and as they are Ordained to the priesthood they begin to play important roles in parishes across the country. The New Springtime in the Church, the missionary age that Blessed John Paul II prophetically announced twenty years ago is now budding right before our eyes.

Now is the time to do more, reach higher, and seize this moment for Christ!

FOCUS is taking strategic steps to dramatically accelerate our expansion beyond the 58 campuses we are on today. We believe there are hundreds of campuses throughout the U. S. upon which FOCUS could flourish. And, hundreds of thousands of students who would love the opportunity to find meaning and purpose in their lives through a relationship with God. In order to do this we need to grow the capabilities to build and manage an organization of thousands of missionaries -- versus the 300 missionaries we have today.

Over this past year we began taking the strategic steps to respond to this great need.

We are deepening our Staff's spiritual formation to make sure we are building everything upon a solid Catholic Faith foundation. Before we grow big, we need to grow deep and strong.

We are sharpening our recruiting and retention programs.

We are training and developing servant leadership skills throughout FOCUS, from top to bottom, working with people and approaches that have produced breakthrough results in some of the largest, most successful, global companies. We need men and women who understand servant leadership, and can empower and position others for greatness in service to the Lord and his Church.

We are bringing even more discipline and laser focus to our precious resources by putting them to work on the most strategic core elements of our *Main Thing*:

"Launching college students into lifelong Catholic mission."

We are driving productivity by more deeply engaging every person in our organization in delivering the *Main Thing* and encouraging their personal ownership of their individual areas of responsibility through the use of metrics to measure their progress.

We are greatly expanding our fundraising skills among our missionaries through direct mail and online, and by forming a larger fulltime development team reaching far more potential key benefactors with our story to enable us to finance monumental growth.

We are dedicating ourselves to become even more effective evangelists on campus when presented with opportunities to open minds to Jesus' message and serve the Church going forward.

We are building the capability to nurture and equip the thousands of FOCUS Staff and Student Alumni now out in the world, to fulfill the promise of a lifetime of service to the Church in the many splendid forms that can take.

The men and women in FOCUS are on fire with a love for Jesus and His Church. We thank you for everything you already do. We ask for your continuing prayers and support to help us achieve what we are being called to deliver.

There is so much to do, and now is the right time to do it!

Together, we can set the world on fire!



Curtis Martin
Founder and President

THE MAIN THING

Inviting college students into a growing relationship with Jesus Christ and His Church; inspiring and equipping them for a lifetime of Christ-centered evangelization, discipleship, and friendships in which they lead others to do the same.

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FOCUS CAMPUSES 2011 – 2012

ARIZONA

Arizona State University, Tempe
University of Northern Arizona, Flagstaff

COLORADO

University of Colorado, Boulder
Colorado State University, Ft. Collins
Colorado School of Mines, Golden
University of Northern Colorado, Greeley

IOWA

Drake University, Des Moines
Loras College, Dubuque

ILLINOIS

Bradley University, Peoria
University of Illinois, Chicago
University of Illinois, Urbana-Champaign

INDIANA

Ball State University, Muncie
Indiana University-Purdue University Indianapolis

KANSAS

Benedictine College, Atchison
University of Kansas, Lawrence

MINNESOTA

University of Minnesota, Duluth
Minnesota State University, Mankato
Winona State University, Winona

MISSOURI

Missouri State University, Springfield
Southeast Missouri State University, Cape Girardeau
University of Missouri, Kansas City

NORTH DAKOTA

North Dakota State University, Fargo
University of Mary, Bismarck
University of North Dakota, Grand Forks

NEBRASKA

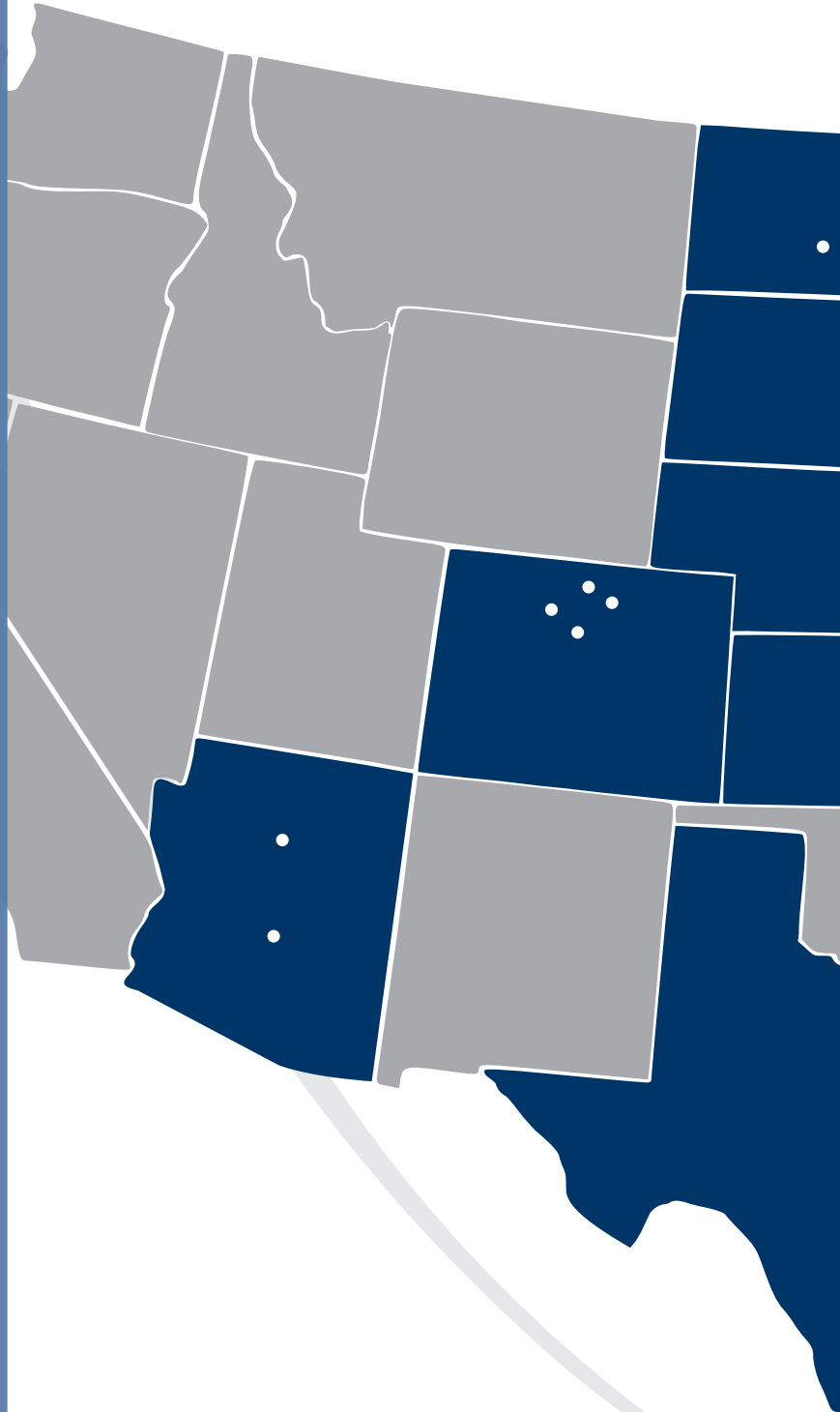
University of Nebraska, Lincoln
University of Nebraska, Omaha
College of St. Mary, Omaha

SOUTH DAKOTA

South Dakota State University, Brookings
University of South Dakota, Vermillion

WISCONSIN

University of Wisconsin, Madison



CONNECTICUT

University of Connecticut, Storrs

MASSACHUSETTS

Boston University, Boston
Massachusetts Institute of Technology, Cambridge

MARYLAND

Mount St. Mary's, Emmitsburg
United States Naval Academy, Annapolis
University of Maryland, College Park

NORTH CAROLINA

Belmont Abbey College, Belmont

NEW JERSEY

Seton Hall University, South Orange
Ramapo College, Mahwah
Montclair State University, Montclair

NEW YORK

Columbia University, New York
New York University, New York

PENNSYLVANIA

Carnegie Mellon University, Pittsburgh
Chatham University, Pittsburgh
University of Pittsburgh, Pittsburgh

VERMONT

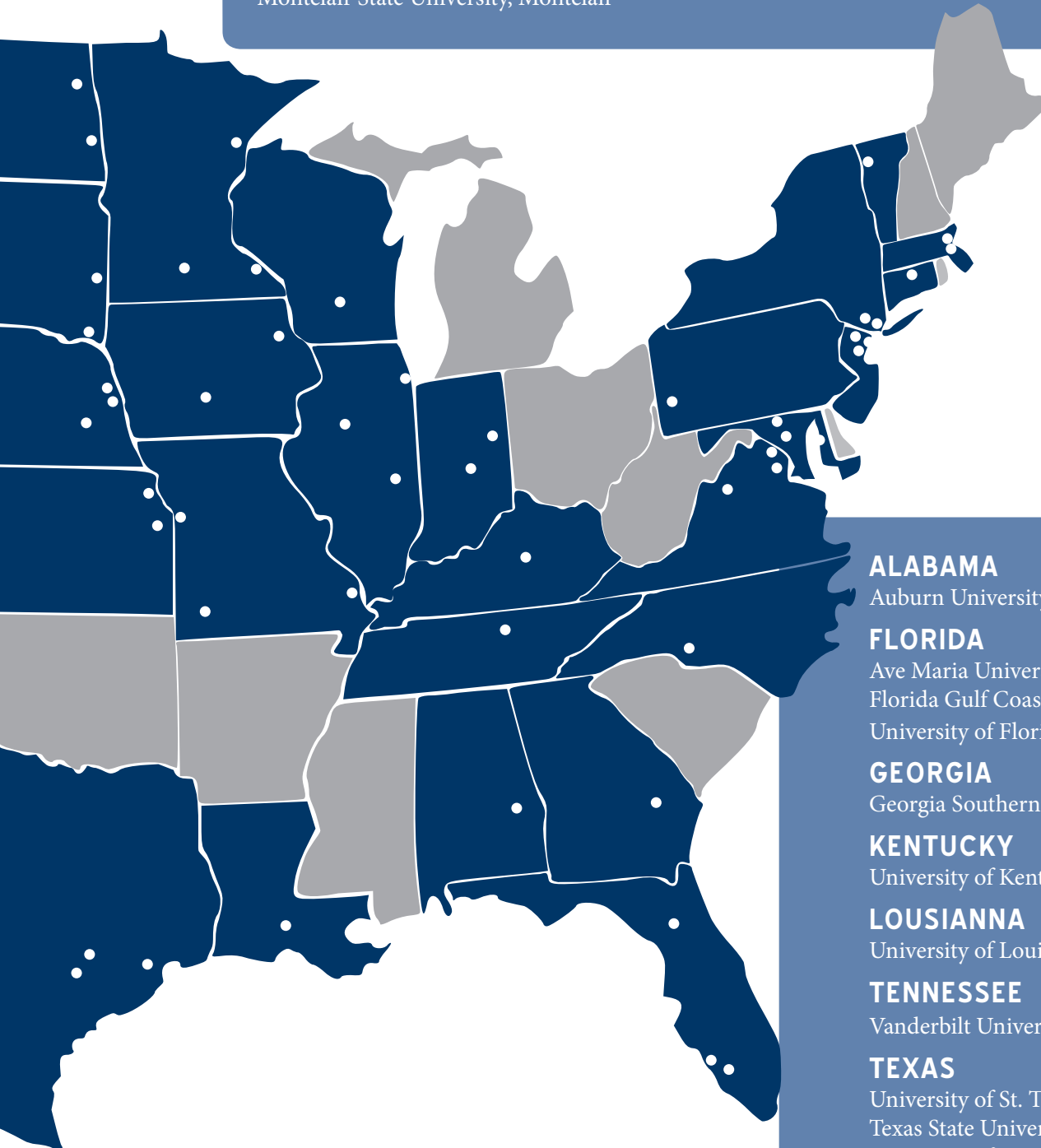
University of Vermont, Burlington,

VIRGINIA

George Mason University, Fairfax
James Madison University, Harrisonburg

DISTRICT OF COLUMBIA

George Washington University, Washington, D.C.



ALABAMA

Auburn University, Auburn

FLORIDA

Ave Maria University, Ave Maria
Florida Gulf Coast University, Fort Myers
University of Florida, Gainesville

GEORGIA

Georgia Southern University, Statesboro

KENTUCKY

University of Kentucky, Lexington

LOUISIANA

University of Louisiana, Lafayette

TENNESSEE

Vanderbilt University, Nashville

TEXAS

University of St. Thomas, Houston
Texas State University, San Marcos
University of Texas, Austin

ANSWERING THE CALL

focus conference 2011



The conferences were wildly successful and demonstrated that young people's hunger to grow their faith--as well as their desire to learn--has never been stronger.

"I TEAR UP IN MASS EVERY TIME I SEE SO MANY PEOPLE MY AGE WHO ARE EXCITED ABOUT GOD AND THAT IT ISN'T 'UNCOOL' AT ALL."

-STUDENT AT NYU

FOCUS began with a conference; it has always been integral to what we do. As Curtis Martin suggests, there is an inherently special power of unity that arises when friends and strangers alike gather together to further explore, deepen, or reaffirm their faith. It is this feeling of togetherness that has made FOCUS conferences so successful. Some 5,000 people attended FOCUS Conference 2011, "Answering the Call."

Typically held every two years and conducted over several days in a single city, FOCUS Conference 2011 took a different track. Instead, this past January, FOCUS held four conferences, in four different cities, in an effort to make it easier and more affordable for students from all over the country to attend a FOCUS conference. While each location offered new sights and experiences, the core message remained the same: How has God gifted you to answer His call in your life?

FOCUS kicked off the first event in a chilly but friendly St. Paul. There was some concern that students may not show up in such cold weather, but 1,000 wide-eyed college students appeared, eager for a life-changing experience. The weekend was filled with prayer, Mass, keynote speakers, impact sessions, confession, adoration and lots of entertainment, including an exclusive screening of Emilio Estevez's new film, "The Way," which was introduced by Emilio himself in all four cities.

The following weekend we moved on to Denver, the home of our main offices. The Mile High City welcomed us with sunshine and mild weather. Nearly 1,250 college students joined us in Denver, making it one of the largest conferences of the four. It was wonderful to see the entire hotel ballroom filled to maximum capacity. It is a moving experience to witness so many college students cultivating their faith and growing closer to the Lord in the company of their peers. This set the tone for the whole weekend.





Kevin Barry, 20, a student at the University of Colorado and first-time FOCUS conference attendee, told the Denver Catholic Register, “It’s not just a feel-good conference. It has actual substance. It’s challenging in that it’s supposed to deepen our faith, not just affirm or compliment it.”

Our next stop was Baltimore. The hotel was located in the historic seaport and tourist area known as the Inner Harbor. Between sessions, students had the opportunity to take in the sights and sounds of Baltimore’s iconic landmark. Despite the many attractions, students knew what they were there to do--learn how best to employ their special talents to best serve God. One NYU student said, “I tear up in Mass every time I see so many people my age who are excited about God and that it isn’t ‘uncool’ at all.” They sure answered the call in Baltimore!



Last, but definitely not least, we moved on to Nashville where we were welcomed with open arms. Over 1,300 college students joined us in this friendly southern city. The students all seemed eager to explore their faith and deepen their relationship with Jesus. Jill Profit, a student at the University of Illinois had this to say in the Tennessee Register: “I’ve been to two Conferences before this one and have grown so much in my faith that I’ve returned and brought friends from my triathlon team so that they could have the same experiences that I’ve had.”

The ballroom of the amazing Opryland Hotel was filled with faith, peace, wonder and love. Nashville was a great place to end FOCUS Conference 2011 and we look forward to you joining us at future FOCUS events to see firsthand how God’s love flows in the hearts of college students around the country.



CHANGING LIVES ON CAMPUS

frannie's story



It was my first night of college and I had no idea what to do. One minute I was in a new friend's dorm room telling her how excited I was for classes, and the next I found myself lost at a pre-game on our floor. A guy came up to me and asked if I wanted a drink. Coming from 12 years of Catholic education and a very sheltered family life, I'd stayed away from alcohol and had no idea what it was like. I was curious about the taste of "fun" though, and I tried it.

From that moment on I fell into a dark world, sadly wrapped up in temporary highs. I began to live from party to party, hook-up to hook-up, and text to text until I was completely on the wrong track. I knew they weren't right, but the more I filled up my life with those things, the more they overcame me. I kept receiving the Sacraments, praise God, but both my self-respect and love for Him were lost. I remember looking at myself in the mirror one day and asking, "Who am I? What have I become?" All I could do was respond with laughter.

After a year of living for these temptations, I hit rock bottom. In general, the addiction to temporary highs made my emotions inconsistent. They followed an up and down pattern, and as time went on, the highs and lows got lower and lower. I was sad a lot of the time, and eventually I found that my desires were no longer met by making a mess of myself every Friday and Saturday night.

I wanted to clean up my act, but I knew it would be difficult to break away from college culture. At the time I had no one to look up to, and no one to speak with about my issues. It wasn't until late my sophomore year that God handed me a beautiful escape route.

I entered discipleship with a FOCUS missionary, and she began to ask me the important questions I'd been avoiding. She was a role model I could confide in, and a witness I could follow. My soul was like a Cathedral filled with junk, and through my discipler, God helped me to carry it out one piece at a time so that I could be His once again. With her help, I broke away from the destructive life I had been living, and I was able to form more virtuous habits.

**"WITH BEAUTIFUL
WITNESSES SURROUNDING
ME, I COULDN'T HELP BUT
FEEL LIKE I WAS PART OF
A MOVEMENT."**

As I experienced these changes, I became more involved in Vandy Catholic. I participated in and led women's Bible studies, and I began to look for women that I could disciple as well. It wasn't until FOCUS conference my junior year, though, that I truly understood what it meant to be a Catholic.

There were thousands of students there in Orlando. They were all young, spirited, and fast to their knees when the Blessed Sacrament entered the room. With beautiful witnesses surrounding me, I couldn't help but feel like I was part of a movement. There I learned



that Catholicism isn't just something to be kept inside with the pews and tabernacle. We are supposed to breathe it out into the culture around us. Curtis Martin told us all that we are made for something more, and that our commitment to Christ would change the world we live in. I felt called to be a part of that change. And I finally felt like I had the freedom to live my life as it was meant to be lived.

Since those beautiful days of conversion, life has been a constant crusade. Throughout my remaining time at Vanderbilt, I attempted to propose the Truth to fellow students in my campus newspaper and through personal relationships. I fell more in love with Vandy Catholic, and I received inspiration and guidance from our chaplain and FOCUS missionaries. I was blessed enough to participate in a FOCUS mission trip to the Bronx as well.

Now I am doing work in marriage and family policy for The Heritage Foundation in Washington D.C. I plan to pursue graduate studies in political theory and theology, and I pray that God will use these experiences and allow me to serve the Church as a soldier for Christ.

I wouldn't be where I am today without FOCUS. My experience with the missionaries in college helped me to understand the importance of resting in the Lord, and this has revealed a greater path than I ever could have even imagined when I first stepped foot on campus. I pray that university students across the nation will be as blessed as I was.



WHERE HAVE YOU BEEN PUBLISHED:

The Vanderbilt Torch, The Vanderbilt Hustler, CBS News.com, The Philadelphia Inquirer, The Foundry

YOUR EDUCATION BACKGROUND:

I just graduated from Vanderbilt University where I majored in History and Earth & Environmental Science, and minored in Islamic Studies. I went to Villa Duchesne High School in St. Louis, MO.

WHAT ARE YOU DOING NOW/FUTURE PLANS:

I am currently working at The Heritage Foundation and I hope to pursue a career in public policy, particularly focusing on issues that affect marriage and family. I also hope to explore the intersection of Catholic Social Teaching and Conservative ideas. Most importantly, I feel called to marriage and to raise a family.

FOCUS MISSIONS

by jeff runyan
director of International missions



in this community, the larger aim was to build up the Spiritual Church of Christ. Working with, eating with, living with, and ministering to the Salvadoran people, was in one word: humbling. The simplicity, joy, and generosity of these people, was an experience of Christ Himself. As our students went to improve the lives of the peoples of El Salvador, the universal reflection was that each of them received far more than they could have ever given.

“A NEW MISSIONARY AGE WILL ARISE, A NEW SPRINGTIME FOR THE CHURCH.”

From the heart of the Brazilian Amazon to the far reaches of Siberia, 2011 saw FOCUS Missions send hundreds of staff and students around the globe to serve the poorest of the poor in the fullness of love and truth. With a bold approach to answering the call of the Gospel, the experiences of our missionaries and students have transformed their lives forever.

This spring in El Salvador, working in a rural refugee community, a team of FOCUS Missionaries and students aided our brothers and sisters in the Faith by taking part in a construction project to improve a simple church. Despite frequently not having Mass for months on end, the people of this village described to our students how they would frequently walk up to 12 miles -at one point during the year wading through chest deep water- just to receive the sacraments. As we helped build the physical church

On the other side of the globe, in Vladivostok, Russia, our students worked to alleviate another side of poverty. In this post-Soviet society, stripped of faith and longing for hope, a team of FOCUS Missionaries and students gave of their very selves to address daunting spiritual poverty which was also compounded by physical poverty. After working at orphanages where multitudes of abandoned children longed for love and attention, and hospices where multitudes longed for consolation at the end of their lives, our team also lead a youth camp where they introduced the truth of Christ and His Church to boys ages 5-15.

Student Craig Baxter, a participant on the FOCUS Mission to Russia, described the experience: “I was deeply inspired to see how enthusiastic these boys were about learning about God. I also was touched to see the effect it had on how they treated each other. After seeing and experiencing God’s love in action, singing about God, and being taught about God, the hearts of these kids began to change.





REACHING LIVES AROUND THE WORLD

Older kids began to take care of the younger kids rather than picking on them. The kids began to contribute to conversations and ask questions about God. Frowns turned to smiles and fights turned to high fives. By the end of our time, this town, which upon our arrival felt so dark and dangerous, felt full of joy and hope, and I was very sad to leave. This amazing experience provided me with a very powerful example of how God’s love can transform and bring light into the darkest places.”

Crossing onto yet another continent, on the shores of Lake Volta in Ghana, West Africa, a small village saw for a second year in a row a FOCUS Missions team arrive to help them make their dream a reality. They had started building a new Catholic Church to accommodate a faithful population that during Mass poured out of the crumbling mud structure barely recognizable as a church. After the foundation and several walls were complete, they ran out of funds to continue. For years they prayed in faith for a miracle. That miracle happened. Welcomed by a parade driven by music of intricate drum rhythms and glorious harmonic singing, Heaven came to earth and FOCUS founded this mission in Ghana. FOCUS always seeks projects that are sustainable, effective, and beneficial to a community, but we also view any physical project as a context in which to invest in people. This year’s trip to Ghana was a part of a growing legacy of teams who will have taken part in this miracle and ultimately leave their mark in history and eternity.

In a homily on May 11, 1991, Blessed John Paul II prophesied, “A new missionary age will arise, a new springtime for the Church.” Hints of this springtime are popping up throughout the world. Without a doubt, our FOCUS Missions are some of the beginning fruits of what Blessed JPII predicted.

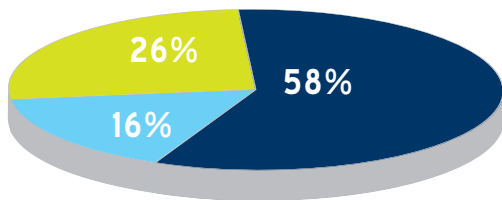


FINANCIALS

FISCAL YEAR ENDING

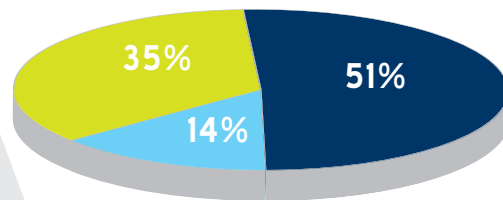
	5/31/11	5/31/10
Revenues	\$17,852,881	\$14,488,719
Operating Change in Net Assets	\$947,543	\$600,636
Non-operating Change in Net Assets	\$0	\$0
Total Change in Net Assets	\$947,543	\$600,636
Fundraising Expenses	\$2,007,731	\$1,222,512
General and Administrative Expenses	\$1,318,841	\$1,353,308
Average Size of Gift Received	\$103	\$91
Most Frequent Contribution	\$50	\$50

SOURCES OF CASH RECEIVED



FISCAL YEAR ENDING 5/31/10

Support Team Contributions

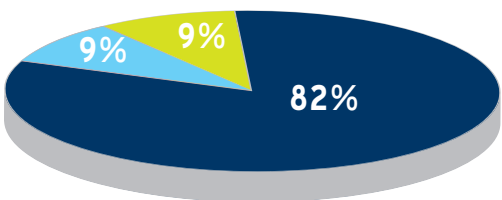


FISCAL YEAR ENDING 5/31/11

Campus Fees

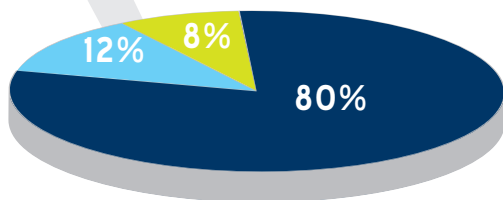
Other General Support

OPERATING EXPENSES



FISCAL YEAR ENDING 5/31/10

Program Services



FISCAL YEAR ENDING 5/31/11

Fundraising Expenses

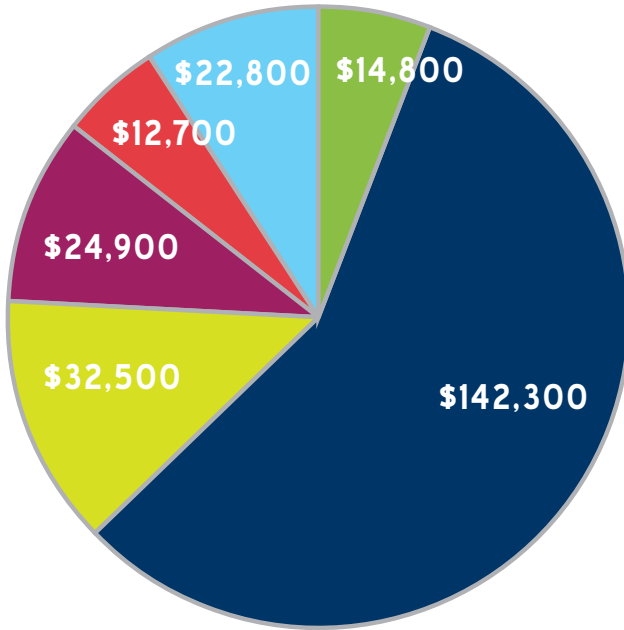
Administrative Expenses

SAMPLE ANNUAL BUDGET

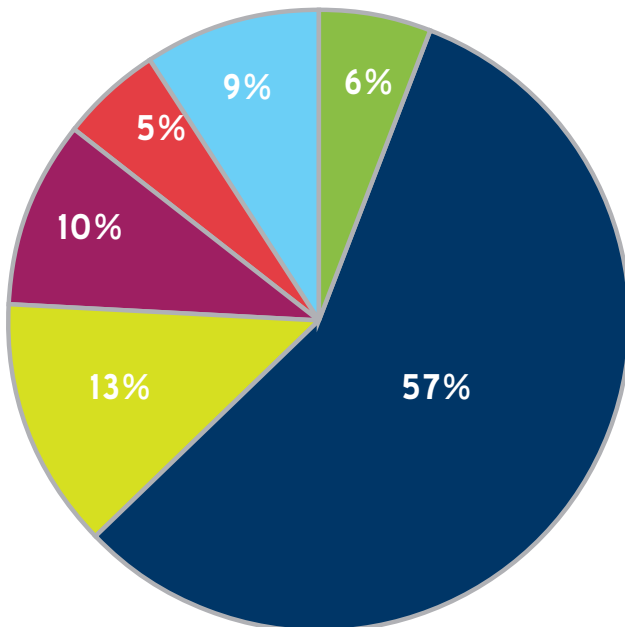
for a four person missionary team

TOTAL BUDGET: \$250,000

These charts depict the average annual spending for a four-person campus missionary team.*



- SALARY AND BENEFITS
- ACCOUNTING AND TECHNOLOGY SERVICES
- FUNDRAISING AND DONOR RELATIONS
- NATIONAL PROGRAM EXPENSE
- COLLEGE OUTREACH PROGRAM EXPENSE
- FORMATION AND TRAINING



* Teams vary in size from four missionaries to eleven.

DONOR ROSTER

Since 1998 FOCUS has been reaching college students for Christ and the Catholic Church through Bible studies, mentorship, mission trips, outreach events, and the personal invitation of FOCUS students and missionaries. This work would not be possible without the generous prayers and gifts of many supporters across the country. We would especially like to acknowledge those who have made gifts of \$1,000 or more this fiscal year, along with the number of consecutive years they have been supporting FOCUS.

\$25,000+

Anonymous Donor - 14
Mr. & Mrs. James and Judy Barrett - 12
The Burleigh Family Foundation - 6
Chiaroscuro Foundation - 2
Mr. & Mrs. Tony and Mary Beth Church - 2
Mr. & Mrs. Mark and Mary Collar - 4
Mr. & Mrs. Terry and Fran Combs, Jr. - 3
Mr. & Mrs. Bill and Mary Ann DeMucci - 2
Fidelity Charitable Gift Fund - 2
Mr. & Mrs. Timothy and Helen Healy - 1
Anonymous Donor - 1
Hercules Industries, Inc. - 6

Anonymous Donor - 8
Mr. & Mrs. Mike and Therese Ismert - 1
Mr. & Mrs. Paul and Barbara Jansen - 12
Mr. & Mrs. John and Mari Ann Martin - 1
Anonymous Donor - 6
Mr. & Mrs. Sherwood and Sandra Middlebrooks - 6
Mr. & Mrs. John and Pat Miller - 3
Mrs. Jo Ellen Monahan - 1
Our Sunday Visitor, Inc. - 4
Mr. & Mrs. Stephen and Jacqueline Pieper - 1
Anonymous Donor - 2
Anonymous Donor - 1

Schwab Charitable Fund - 5
Sioux Chief Manufacturing - 1
Tom & Glory Sullivan Foundation, Inc. - 7
The Catholic Foundation for Northern Colorado - 7
The Greater Kansas City Community Foundation and Affiliated - 2
Anonymous Donor - 2
U.S. Charitable Gift Trust - 1
Anonymous Donor - 6
Wanzek Family Foundation - 2
Mr. & Mrs. Michael and Jacqueline Winn - 5

\$10,000 TO \$24,999

Mrs. Carol F. AuClair - 1
Mr. & Mrs. Bryan and Maria Bedford - 2
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Mr. & Mrs. Michael and Rita Mooney - 2
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Mr. & Mrs. Bart and Becky Stephan - 5
Mr. & Mrs. Bradley and Ashley Stevens - 5
Mr. & Mrs. Michael and Anne Szostak - 14
The Casillas Foundation - 4
Anonymous Donor - 10
The Moran Foundation - 6
Mr. Timothy Thoman - 3
Anonymous Donor - 3
Anonymous Donor - 3
Col. Edwin J. Williams, Jr. (Ret.) - 1
Dr. & Mrs. Peter and Kristin Zimmer - 11

\$5,000 TO \$9,999

Ms. Celeste W. Ahern - 7
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Mr. & Ms. Charles and Fiona Barton - 2
Mrs. Lisa Bernhard - 2
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Mr. & Mrs. Pat and Robyn Brady - 8
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Dr. Philip H. Gattey - 6
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Mr. & Mrs. Michael and Julie Gieger - 2
Mr. & Mrs. Tom and Sandy Goldsworthy - 8

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Mr. & Mrs. Ron and Doris Guenther - 2
Dr. & Mrs. Scott and Kimberly Hahn - 4
Mr. Thomas Hansen - 2
Mr. & Mrs. Edward and Mary Hart - 9
Mr. & Mrs. John and Patricia Hartwig - 2
Mr. & Mrs. Timothy and Barbara Hitz - 5
Mr. & Mrs. Clinton and Sarah Horinek - 8
Anonymous Donor - 2
Anonymous Donor - 3
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Mr. & Mrs. Daniel and Joyce Keller - 11
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Mr. Jerome D. Loos - 4
Louise M. Davies Foundation - 8
Dr. Matt Luttrell - 1
Dr. & Mrs. Anthony and Kathleen Madrid - 3
Mr. & Mrs. Burt and Allyson Martin - 1
Dr. & Mrs. Jose and Catherine Martinez - 14
Mr. & Mrs. Frank and Nancy McCarthy - 3
John V. McGraw - 1
Mr. & Mrs. T. Kevin and Mary McNicholas - 2
Mrs. Marie Meier - 7
Dr. & Mrs. Richard and Christine Mellin - 4
Mr. Michael J. Metzger - 6
Mr. and Mrs. Ryan J. Miles - 4
Mr. & Mrs. Mitch and Sarah Minarick - 4
Anonymous Donor - 6
Mr. & Mrs. Dermott and Susan Mullan - 2
Fr. Rick Nagel - 1
NPP, LLC - 1
Miss Therese O'Brien - 2
Anonymous Donor - 3
Gregory J. O'Leary and Patricia A. Kenney - 1

Oppenheimer Funds Legacy Program - 2
Mr. & Mrs. Dennis and Anne O'Rourke - 10
Dr. & Mrs. Patrick and Suzanne Padgett - 5
Pascucci Family Foundation - 3
Mr. & Mrs. Bill and Melanie Pasulka - 13
Mr. & Mrs. Steve and Theresa Paul - 3
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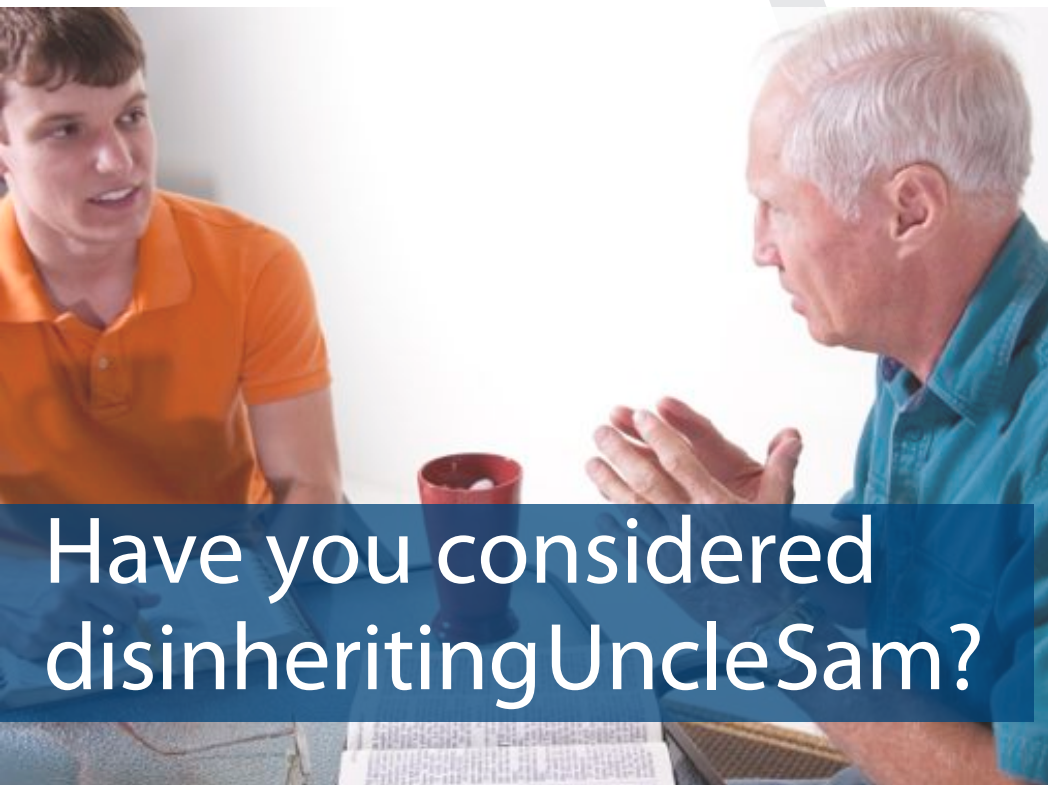
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